





### Best Care EAP-January 2022 HR Insight Presenter

### **Tonya Vyhlidal**

# Regional Wellbeing Consultant, Wellbeing Consulting Practice Gallagher

Tonya Vyhlidal is dedicated to helping organizations thrive using wellbeing strategies. With over 20 years of experience building world-class health and wellness programs, she creates workplace excellence by integrating wellness, safety, occupational health, and benefits to enhance company culture.

Tonya is most known for her success at Lincoln Industries where she led the organization's health, wellness, and safety functions, landing the company with several premier awards including the prestigious C. Everett Koop award. After leaving Lincoln Industries she served as the Director of WorkWell, which she helped merge with the Nebraska Safety Council and increased membership, developed WorkWell services, administered the Governor's Wellness Award, and provided strategic consulting. Most recently, Tonya served as the Director of Workplace Culture, Wellbeing, and Member Experience for The Wellbeing Partners, a non-profit focusing on business and community wellbeing that serves Nebraska, Iowa, and Colorado. In this role Tonya consulted with a variety of organizations – including Fortune 500 companies such as Union Pacific Railroad, Valmont Industries, and Blue Cross Blue Shield – with their health, wellness, benefits, and HR practices. Currently Tonya serves as a Regional Senior Consultant for Wellbeing and Engagement with Gallagher. In this role Tonya serves a variety of clients across the United States ranging in client size from 50 – 40,000+ lives providing a variety of wellbeing and engagement and HR solutions.

Tonya's speaking engagements include the Art and Science of Health Promotion conference, HERO, SHRM, and National Business Group on Health conferences. Tonya also serves on the faculty of Concordia University as an adjunct instructor in the Health and Human Performance Department.

Tonya received her Bachelor of Science in Physical Education and her Master of Education in Sport Pedagogy from the University of Nebraska Lincoln. She is very passionate about coaching others to achieve personal and professional excellence, Trauma Informed Yoga, reading, and spending time with her husband and two sons.





Supporting Employee Wellbeing: A Key to Employee Talent Retention

Tonya Vyhlidal, Regional Senior Consultant, Wellbeing Practice





### Today's Conversation

- What is it? Why this? Why now?
- Emotional Wellbeing Landscape
- Case Study
- Call to Action





## Gallagher











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## COVID-19 and HR issues

National benchmarking and pulse survey data reveal new and emerging priorities

#### Pre-COVID<sup>1</sup>

- Attracting & Retaining Talent
- 2. Creating a strong culture
- 3. Training and developing employees

### Early-COVID<sup>2</sup>

- 1. Health & Safety of Employees
- 2. Business Continuity
- 3. Recovery Plan

#### Late-COVID<sup>3</sup>

- 1. Health & Safety of Employees
- 2. Business Continuity
- 3. Attracting & Retaining Talent

6 months

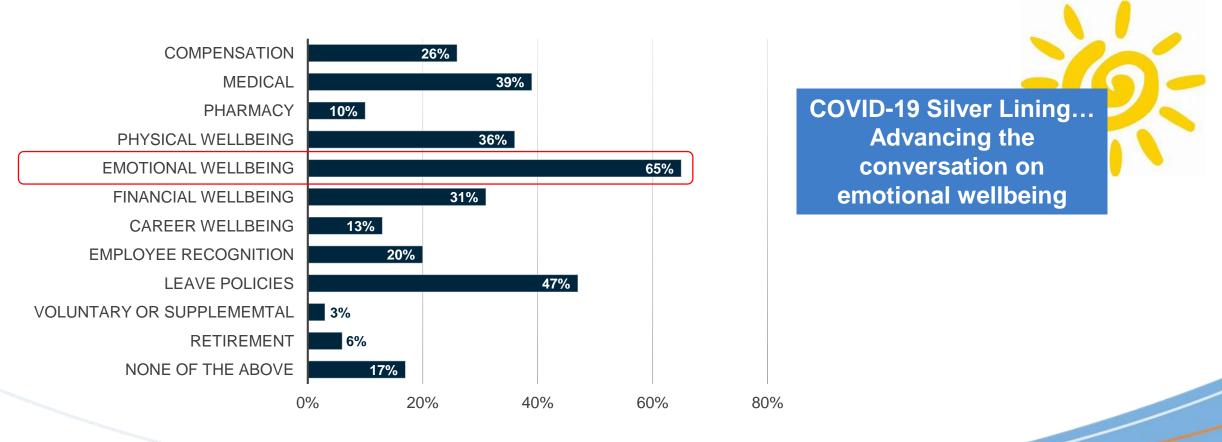
6 weeks

<sup>&</sup>lt;sup>1</sup>2020 Gallagher National Benefits Strategy and Benchmarking Survey – NSAA results <sup>2</sup>Vol 2: Gallagher Better Works Insights Report COVID-19 – Immediate Challenges and Long-term Impact <sup>3</sup>Gallagher's "COVID-19 Pulse Survey Part 5: Sustaining Organizational Wellbeing and Resiliency Through a Crisis", September 2020

### **Gallagher**

# Shifting Importance - Benefits

What benefits have become more important to total rewards planning due to COVID-19?



Gallagher's COVID-19 Pulse Survey Part 4: Work In A New Normal Results as of 6/22/20

## Spectrum of Emotional Wellbeing





#### Prevention/Resiliency

# **Important Concepts**

- Resiliency/ Burnout
- Engagement
- Family Support/ Caregiver Responsibilities
- Loneliness
- Financial Stress

#### Key Resources

- Employee Feedback
- Point Solutions
- Training and Development
- Work/Life Policies



#### **Treat/Manage**

- Preexisting Mental Health Conditions – depression, anxiety
- Other Diagnoses
- Virtual Behavioral Health
- Disease Management Programs



#### **Crisis/Emergent**

- Acute Events
- Substance Use
- Suicide
- Workplace Crisis
- Mental Health First Aid
- Substance abuse policies
- Crisis management support

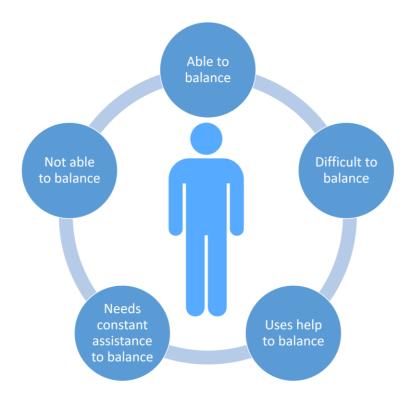
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# **Emotional Wellbeing**

#### What is it?

- Just like physical health, emotional wellbeing is something everyone has
- It affects how we think, feel, and act. It also helps determine how we handle stress, relate to others, and make choices
- Depending on factors like current situations, life experiences, genetics and more, people may need more or less help to find balance





# **Emotional Wellbeing**

#### Why this?

50% of Americans are diagnosed with mental illness or disorder in their lifetime<sup>1</sup>

1 in 5 Americans experience mental illness each year (46.6 million)<sup>1</sup>

Mental illness, such as depression, are the third most common cause of hospitalization in the U.S. for 18-44 year olds<sup>1</sup>

Comorbid mental health conditions are estimated to double healthcare costs for people with chronic conditions<sup>2</sup>

Access to care is improving, but most still don't have it. 56.4% of adults and 62% of children with mental illness received no treatment<sup>1</sup>

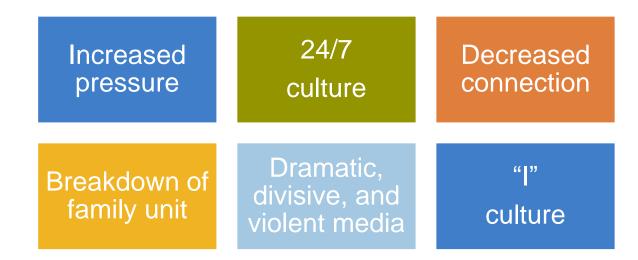
<sup>&</sup>lt;sup>1</sup>Mental Health America's 2019 State of Mental Health in America Report <sup>2</sup>New England Journal of Medicine, Aug. 2019



# **Emotional Wellbeing**

#### Why now?

- Compelling data and critical headline events
- Reduced stigma celebrities speaking out, characters in hit shows portrayed navigating mental health issues
- Survival and physical work are easier, but societal norms pose challenges



## COVID-19





### **Prolonged Period of "Uncertainty"**

- Economic instability
- Rising unemployment
- Remote work, caregiving crisis:
  - 62% (+31%), 83% of employers mandating, if appropriate<sup>1</sup>
  - >50% of working parents report productivity and burnout issues<sup>4</sup>
- Daily emotional experiences<sup>2,3</sup>:
  - Joy @ 61% (-20%)
  - Worry @ 59% (+21%)
  - Stress @ 60% (+14%)

<sup>&</sup>lt;sup>1</sup>COVID-19 Pulse Survey Part 2: Employer Response survey. Results as of 4/14/20

<sup>&</sup>lt;sup>2</sup>Gallup data from National Health & Wellbeing Index

<sup>&</sup>lt;sup>3</sup>Gallup: U.S. Workers Discovering Affinity for Remote Work, April 3, 2020

<sup>&</sup>lt;sup>4</sup>Cleo Survey: April 2020, 246 respondents who are Cleo members in large enterprise companies.



# Looking Beyond the Surface

Poor emotional wellbeing impact runs deep, and can be difficult to quantify



- Medical condition costs
- Mental health / SUD treatment costs
- Pharmacy costs
- Disability
- Presenteeism and lost productivity
- Reduced Resiliency
- Absenteeism
- Loneliness
- Stress on family (using leave for family members)
- Workplace safety
- Overtime to cover sick-day absences
- Burnout
- Temporary workers
- Recruitment
- Hiring costs
- Employee Engagement



## **Emotional Wellbeing Case Study**

Team and training approach

## Spectrum of Emotional Wellbeing





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## Financial Wellbeing

Triple Whammy: Market volatility, historic unemployment, and decreased household income

- 25-35% increased digital and call center activity
- 97% of employees stayed the course with investments
- From Feb 23 May 16, 9% change in savings rates with over half being increases





### Gallagher

### Financial groups during recovery period entry

Entry into a recovery period will bring about new expenses for individuals

Get to Normal 31%

• Spending largely unchanged. Daily lives never really affected.

Stay Frugal 22%

• Trying to get back on their feet. Pessimistic about the future.

Keep Cutting 13%

Least likely to be working. Making deep spending cuts.
 Changing what they buy and how.

Back with a Bang 9%

Younger and working. Spending much more in all categories.
 Optimistic about the future.

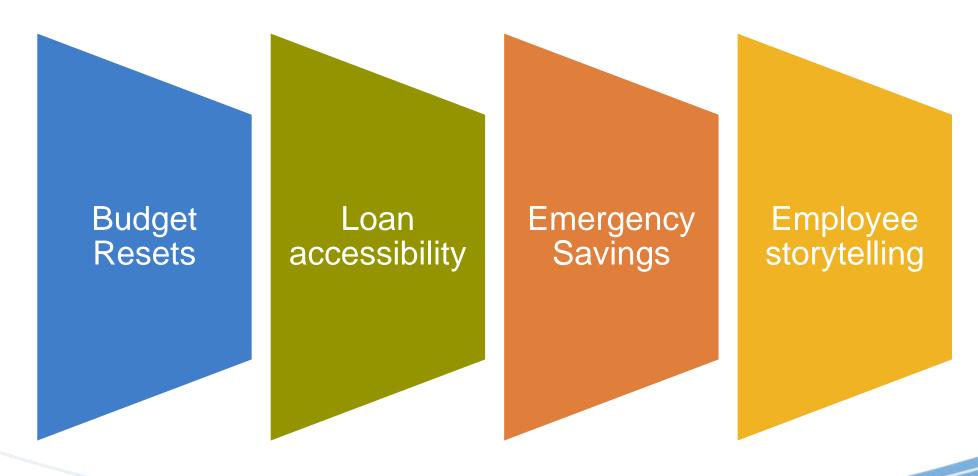
Cautiously Extravagant 25%

 Middle-to-high income. Will spend more in areas important to them.



## Financial wellbeing trends to consider

Move beyond retirement readiness to focus on holistic education and coaching



Vol 3: Gallagher Better Works Insights Report COVID-19 – Returning To The Workplace In The New Reality



# **Emotional Wellbeing Case Study**

Relevant financial wellbeing resources – "Back to Basics"

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### **Employee Engagement and Burnout**





**Workforce "burnout"** – burnout is a longer-term stress reaction accompanied by symptoms. Just like a physical illness, burnout symptoms may be more intense for some individuals than others.

#### **Commonly cited markers of burnout:**

Exhaustion — experiencing physical and emotional tiring;
 Cynicism — feeling negativity about leaders and organization;
 Inefficacy — feeling an inability to influence one's own work
 Depersonalization — disconnecting from people/co-workers and the organization

Resiliency



Burnout



Engagement

Gallagher Benefit Services Employee Engagement Survey Practice

Bakker, A.B., Demerouti, E., & Sanz-Vergel, A.I. (2014). Annual Review of Organizational Behavior, 1: 389-411



### Key Drivers of Resiliency

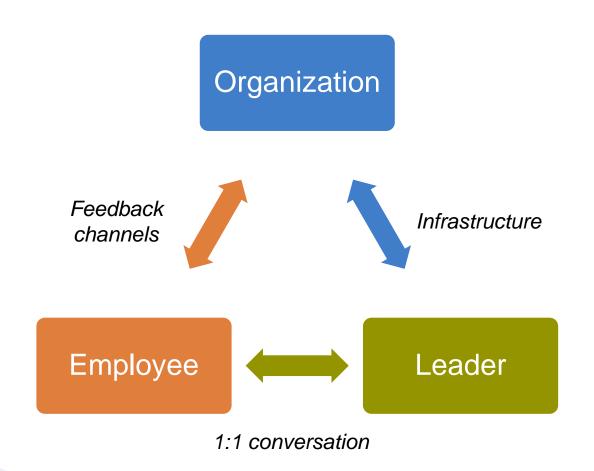
### Check in with employees on these key drivers

- 1. I trust the people with whom I work
- 2. My workload is reasonable
- 3. I understand what I need to do to be successful in my job
- 4. I feel comfortable reporting issues

Source: Gallagher Benefit Services Employee Engagement Survey Practice

### Communication ties it all together





Organization provides cultural backing with organizational communications, and has necessary policies and structure in place. \*In some cases, investment is needed.

Leaders understand and apply at the local level to address employee needs while ensuring the plan is appropriate for the role and team.

**Employees** proactively offer ideas and feedback. An environment is fostered where it's safe to do so.

### **Emotional Wellbeing Call to Action**



#### Inventory existing resources



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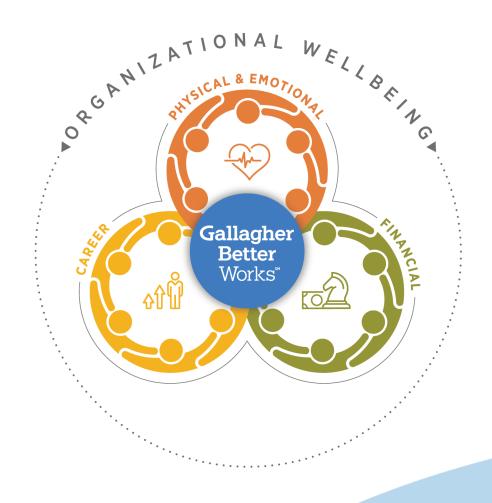
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### Thank You!

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#### Best Care EAP Presents...

### FIRST QTR/2022

Join us for webinar training from Best Care EAP consultants and experts in the business!

January 18, 9-10 am

How to Attract, Engage and Retain Good Talent

Tonya Vyhlidal, Gallagher, Senior Regional Wellbeing & Engagement Consultant

What does that look like? It's a workplace where people feel they belong — where there's a stronger sense of developing a career than punching a clock. And a culture of apportunity that draws new falent because it inspires employees to deliver their personal and professional best. Come learn more about what Tonya has to say about this and specifically, learn more about Gallagher's Better Works!!! model which is centered on the full spectrum of organisational wellbeing — strategically investing in your people's health, talent, financial wellbeing and career growth.



February 8, 9 - 10 am

<u>Dreaming of Better Sleep</u>

Dave Dechant, Training Consultant, Best Care EAP

It's the one of the most basic and innate characteristic of human behaviors, yet it's also completely underrated. Proper sleep hygiene is directly connected to energy/productivity, mood/emotion regulation and our overall health and wellness (oh, and even living longer). The National Sleep Foundation advises that healthy adults need between 7-9 hours of sleep per night, yet more than 25% of us aren't getting near that amount. Rise and shine and join us on february 8th at 9am to talk about helpful fips related to better sleep and getting you to your optimal performance each day.



March 8, 8 - 9 am The Authenticity Gap

Ralph Kellogg, AVP, Human Resources, Lutheran Family Services of Nebraska

Companies advertise a more diverse and inclusive workplace, but don't go beyond the basic diversity and inclusion statement. Ralph will facilitate a discussion for an inclusive work environment by carefully dissecting what it takes for organizations to be "authentic." It takes hard work and practice. You do not need complete understanding of it, only a willingness to listen and a desire to remain curious without judging.



